# Activating the Market: Turning Vision Into Reality

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# THE CALIFORNIA Fuel Cell Revolution

A Vision for Advancing Economic, Social, and Environmental Priorities

вутне California Fuel Cell Partnership

JULY | 2018

#### **CaFCP 2030 Vision Target**

#### Consumer Demand Exceeds 1,000 H2 Stations and 1,000,000 Fuel Cell Vehicles by 2030

#### **Strategic Pathways**

#### **Enable the Market-**

Foster large-scale infrastructure development

#### **Objectives**

- Leverage market-based policy to attract private capital
- Activate economies of scale for large-scale infrastructure development

> Enable H<sub>2</sub> & FCV Sales

#### **Establish the Market**

Improve customer value proposition for H2 and FCV

#### **Objectives**

- Motivate consumers to buy FCVs
- Establish a statewide fueling network
- Develop a dedicated hydrogen supply

Better Than Gasoline

#### **Expand the Market**

Amplify innovations in fuel cell technologies

#### **Objectives**

- Diversify the portfolio of FC products
- Deploy heavy-duty hydrogen infrastructure in California's freight corridors
- Connect hydrogen and electricity as energy carriers
- Ubiquity

#### **Build Self-Sustaining Market**

# The Evolution of Customer Adoption

#### **Value Proposition**

**Vehicle Cost** 

*Higher* than gasoline cars

**Vehicle Performance** 

*Close* to gasoline cars

**Vehicle Range** 

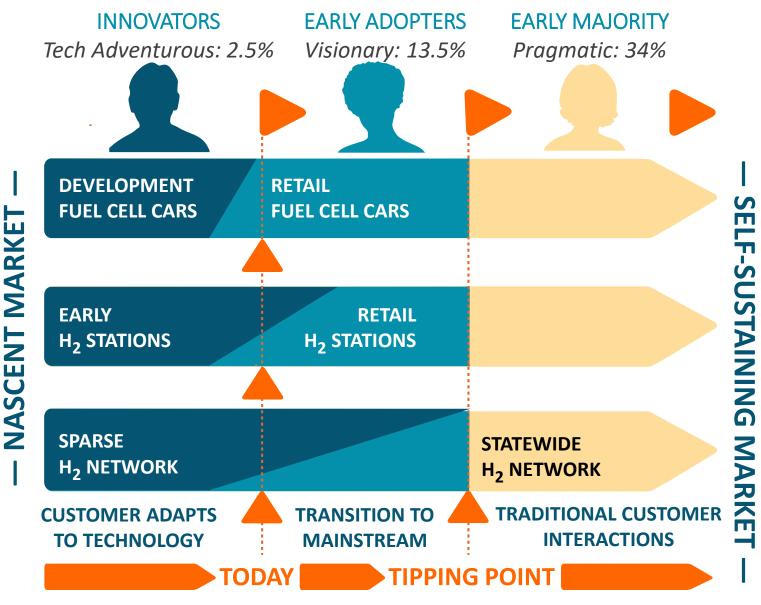
**Close** to gasoline cars

**Fuel Cost** 

*Higher* than gasoline

**H2 Network Coverage** 

Worse than gasoline



## Value Proposition

**Vehicle Cost** 

**Similar** as gasoline cars

**Vehicle Performance** 

**Better** than gasoline cars

**Vehicle Range** 

**Similar** as gasoline cars

**Fuel Cost** 

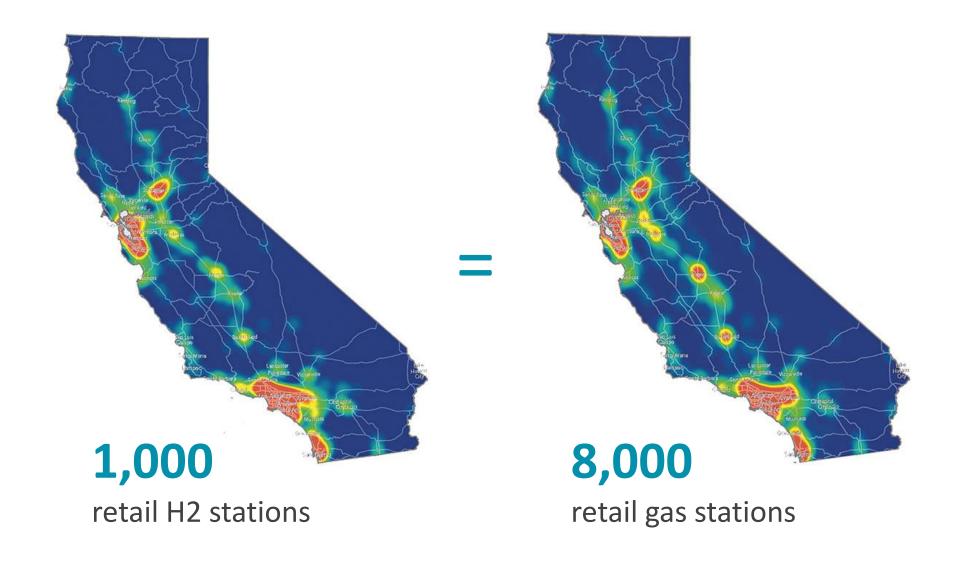
Less than Gasoline\*

**H2 Network Coverage** 

**Same** as gasoline

\* Note: Fuel price parity with gasoline needs to occur before the tipping point

# Matching the Convenience of Gas Stations



# Benefits by the Numbers

SOURCE | CARB & SCAQMD, 2018

1,000
Hydrogen Stations

**AND** 

1,000,000 Fuel Cell Cars

BY 2030

# 693.5 million gallons

per year of gasoline displaced

### 2.7 million metric tons

per year GHG avoided\*

### 3,900 metric tons

per year NOx avoided

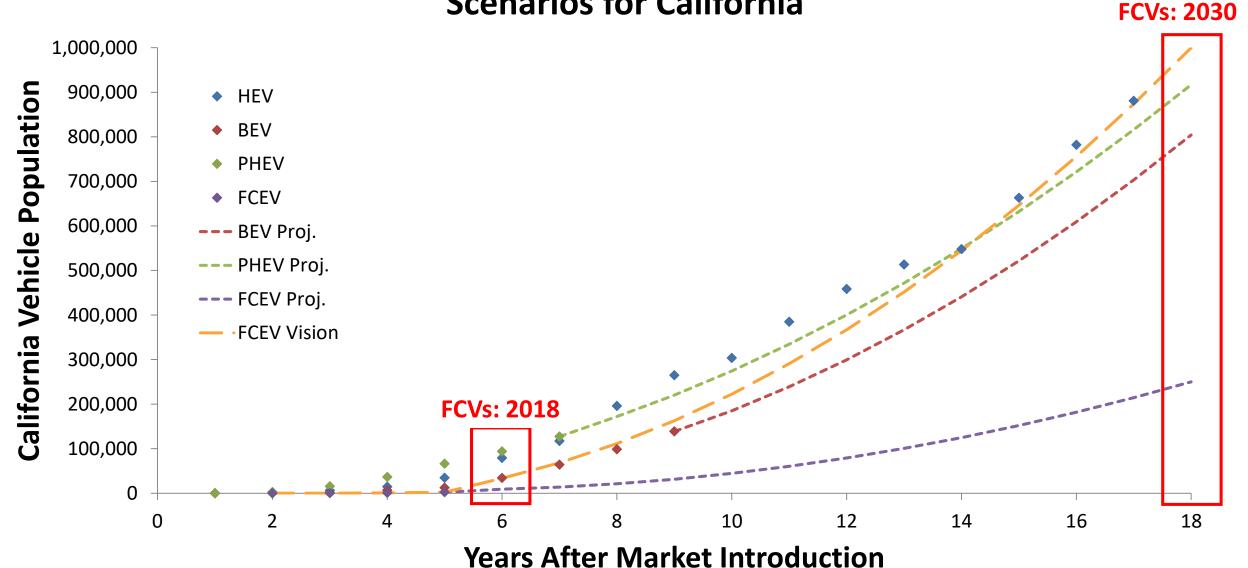
97% of disadvantaged communities within the station network coverage

\* with today's energy mix of 33 percent renewable hydrogen

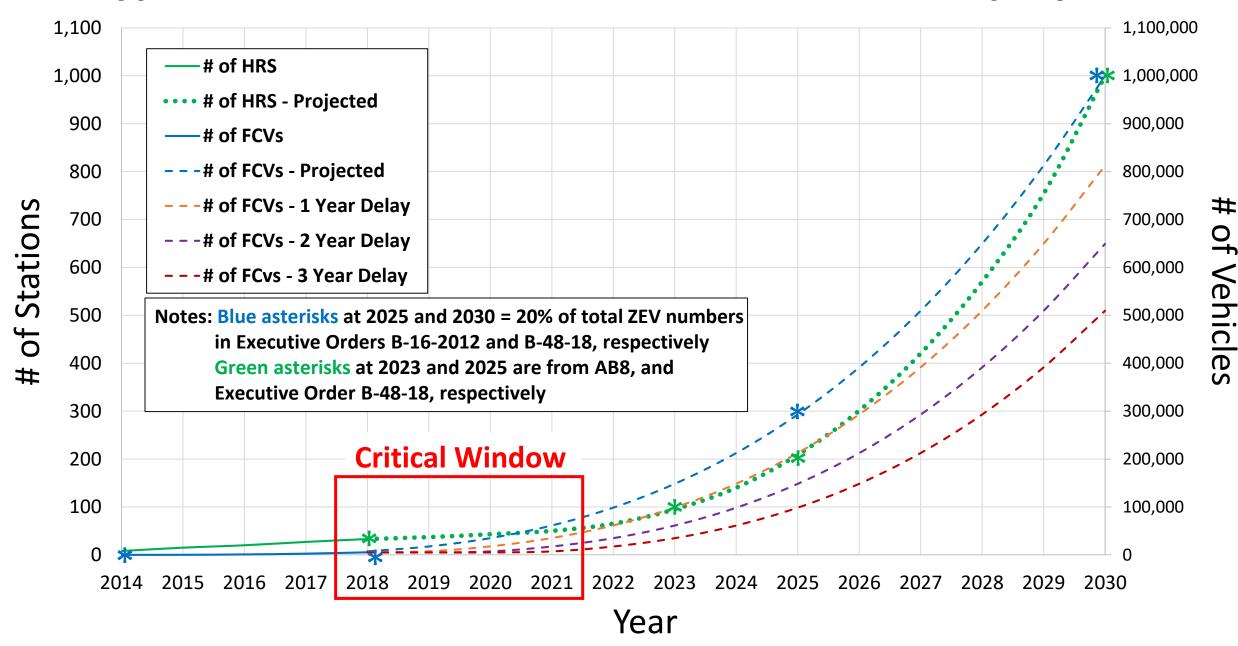
## June 2018 AB8 Report -

Figure 52: Electrified Vehicle Adoption Histories, Projections, and Speculative

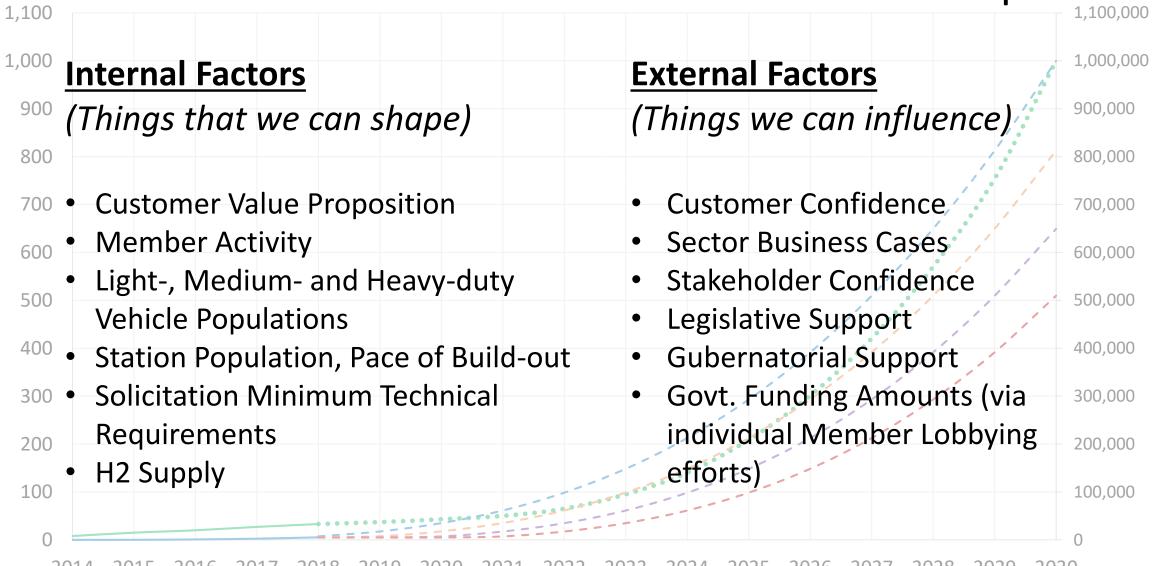
Scenarios for California



## **Hypothetical Scenario: H2 Station and FCV Deployments**



## Factors that Determine the Pace of Market Development:



Titlat Happens II tre De Healing	What Happens If We Do Nothing
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What Happens If We Get It Right?

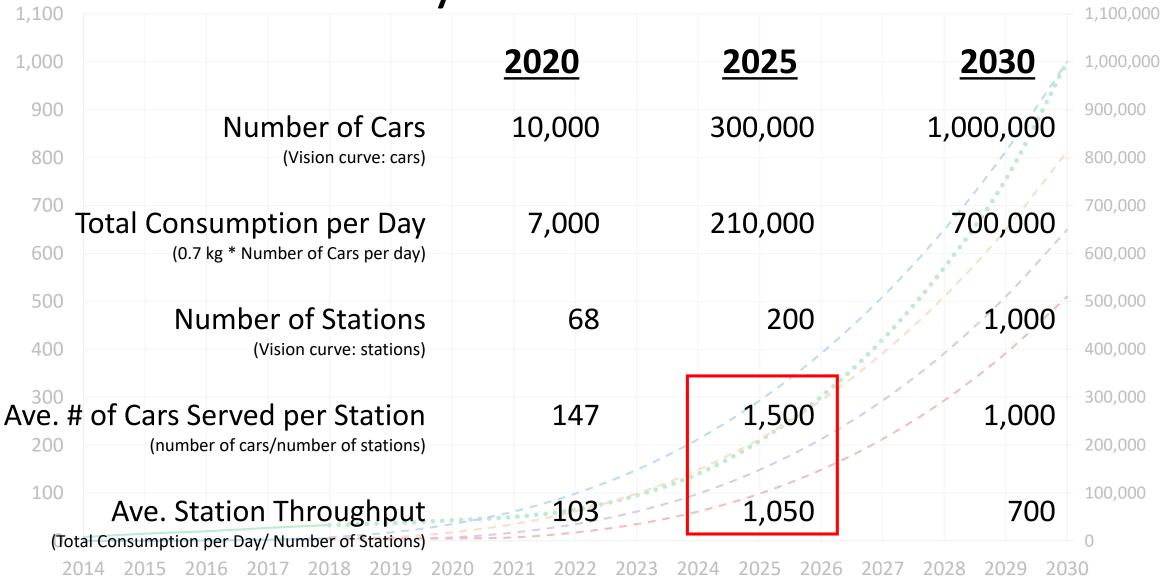
- \$20M per year AB8 funds
- LCFS Credits from fuel sales
- LCFS Credits from capacity credits

- \$20M per year AB8 funds
- LCFS Credits from fuel sales
- LCFS Credits from capacity credits
- Other mechanims that help improve the customer value proposition

Year	Stations	Fuel Cell Cars	Year	Stations	Fuel Cell Cars
2018:	35	~5,000	2018:	35	~5,000
2020:	68	~10,000	2020:	68	~10,000
2025:	100	~100,000	2025:	200	~300,000
2030:	555	~250,000	2030:	1,000	~ 1,000,000

Observation: From a growth trajectory perspective, It looks like Business-as Usual begins to plateau after around 2025

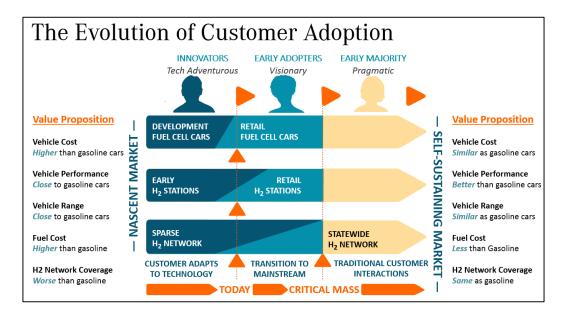
The Reality of the FCV Vision Curve

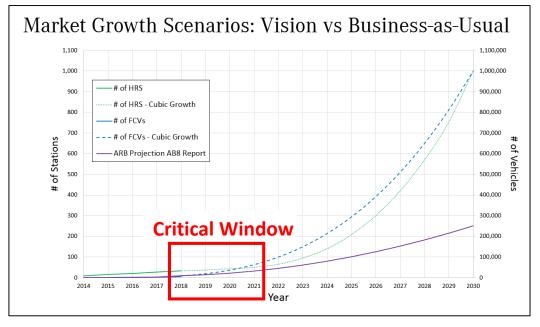


# Our Success List

 Improve the Value Proposition for Fuel Cell Vehicle Customers

strawman Proposal





#### **Organization Goal-**

#### Build the Value Proposition for FCV Customers

#### Objective I-

Jumpstart Stakeholder Support for Hydrogen Infrastructure

#### **Objective II-**

Accelerate H2 Infrastructure Build-out

#### **Objective III**

Secure H2 Supply for Growing Vehicle Population

#### **Proposed CaFCP Activities**

#### **Strategic Comms-**

- Develop Outreach Strategy
- Develop Outreach Content
- Work Item #3
- Work Item #4

Sufficient Funding for H2 Infrastructure

#### **H2 Infrastructure**

- Develop an financial "Ask" for the Legislature
- Develop Plan for Multi-use station network
- Couple H2 stations network and H2 supply topics
- Support a Statewide H2 Infrastructure Network

#### Strategy #3

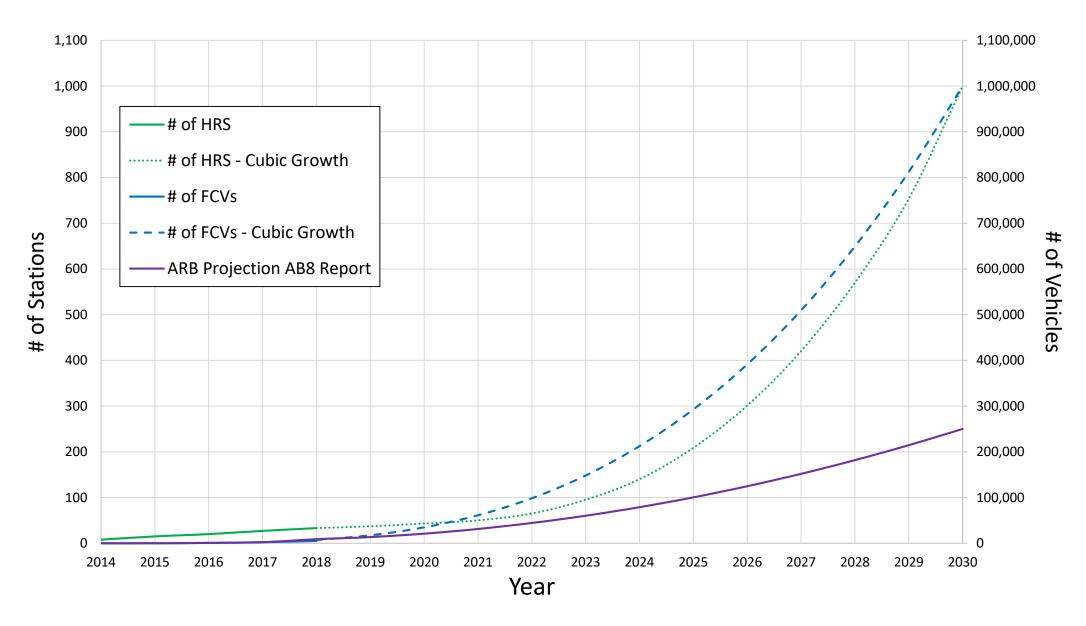
- Work Item #1
- Work Item #2
- Work Item #3
- Work Item #4

Desired Outcome #3



# Back-up

## Market Growth Scenarios: Vision vs Business-as-Usual



#### **Organization Goal-**

#### Statement of Organizational Goal

#### **Objective I-**

Statement of Objective #1

#### **Objective II-**

Statement of Objective # 2

#### -Objective III-

Statement of Objective #3

#### **CaFCP Activities**

#### Work Area #1

- Work Item #1
- Work Item #2
- Work Item #3
- Work Item #4

Desired Outcome #1

#### Work Area #2

- Work Item #1
- Work Item #2
- Work Item #3
- Work Item #4

Desired Outcome #2

#### Work Area #3

- Work Item #1
- Work Item #2
- Work Item #3
- Work Item #4

Desired Outcome #3

#### **Desired Outcome: Statement of Overarching Goal**